

**Heritage Lake Association, Inc.**  
**Profit & Loss Budget vs. Actual General Fund**  
 January through November 2019

	Jan - Nov 19	Budget	\$ Over Budget	% of Budget
<b>Ordinary Income/Expense</b>				
<b>Income</b>				
4001 · Assessment Earnings	259,138.31	257,150.75	1,987.56	100.8%
4003 · Lodge Rent	3,400.00	3,500.00	-100.00	97.1%
4005 · Transfer Fees	1,375.00	1,100.00	275.00	125.0%
4006 · Collection Fees/Assessments	7,300.00			
4008 · Pool Concession Receipts	683.25	1,300.00	-616.75	52.6%
4010 · Pool - Member Season Passes	2,669.50	3,500.00	-830.50	76.3%
4011 · Campground Fees	32.00			
4013 · Misc Ass'n Income	9,675.20			
4016 · Citation Fees	900.00	1,650.00	-750.00	54.5%
4018 · Pool - General Admissions	1,385.75	1,250.00	135.75	110.9%
4020 · Pool/Nonmember Season Passes	751.50			
4029 · Swimming Lessons	0.00	300.00	-300.00	0.0%
4205 · Interest on 1005 General Funds	8,085.96			
<b>Total Income</b>	<b>295,396.47</b>	<b>269,750.75</b>	<b>25,645.72</b>	<b>109.5%</b>
<b>Expense</b>				
<b>Expense</b>				
<b>Lodge &amp; Pool</b>				
6204D · Pool Concessions	855.25	1,500.00	-644.75	57.0%
6503 · Lodge Equipment & Maintenance	387.43	7,000.00	-6,612.57	5.5%
6504 · Natural Gas	860.63	550.00	310.63	156.5%
6506 · Lodge Outdoor Amenities	0.00	5,000.00	-5,000.00	0.0%
6507 · Electricity	4,177.64	6,050.00	-1,872.36	69.1%
6508 · Water - Lodge	1,946.30	2,100.00	-153.70	92.7%
6510 · Telephone	437.59	550.00	-112.41	79.6%
6520 · Swimming Lesson Expenses	0.00	400.00	-400.00	0.0%
6521 · Chemicals - Pool	2,315.00	3,500.00	-1,185.00	66.1%
6522 · Lifeguards	6,968.32	7,750.00	-781.68	89.9%
6523 · Pool Repair & Maintenance	15,110.98	4,000.00	11,110.98	377.8%
6524A · Pool Fund	500.00			
6524C · Pool Improvements	471.00			
6526 · Pool Management - Labor	2,366.00	3,250.00	-884.00	72.8%
6531 · Lodge Cleaning - Labor	0.00	1,650.00	-1,650.00	0.0%
6533 · Lodge Supplies	138.35			
<b>Total Lodge &amp; Pool</b>	<b>36,534.49</b>	<b>43,300.00</b>	<b>-6,765.51</b>	<b>84.4%</b>
<b>Outdoor Amenities</b>				
<b>Beach</b>				
6308 · Beautification Efforts	0.00	250.00	-250.00	0.0%
6354 · Boat Docks	61.48	300.00	-238.52	20.5%
6451 · Beach House	444.20	600.00	-155.80	74.0%
6455 · Beach	4,584.75	300.00	4,284.75	1,528.3%
6457 · Electricity	1,489.32	1,650.00	-160.68	90.3%
6459 · Water	192.03	340.00	-147.97	56.5%
6461 · Telephone	1,007.98	220.00	787.98	458.2%
6462 · Playground	0.00	200.00	-200.00	0.0%
6464 · License	150.00	150.00	0.00	100.0%
<b>Total Beach</b>	<b>7,929.76</b>	<b>4,010.00</b>	<b>3,919.76</b>	<b>197.7%</b>
<b>Campground</b>				
6352 · Bath House Repair	0.00	2,000.00	-2,000.00	0.0%

**Heritage Lake Association, Inc.**  
**Profit & Loss Budget vs. Actual General Fund**  
 January through November 2019

	Jan - Nov 19	Budget	\$ Over Budget	% of Budget
6353 · Electricity	649.72	715.00	-65.28	90.9%
6355 · Water	241.02	280.00	-38.98	86.1%
6357 · Campground Amenities	143.24	1,200.00	-1,056.76	11.9%
<b>Total Campground</b>	<b>1,033.98</b>	<b>4,195.00</b>	<b>-3,161.02</b>	<b>24.6%</b>
<b>Total Outdoor Amenities</b>	<b>8,963.74</b>	<b>8,205.00</b>	<b>758.74</b>	<b>109.2%</b>
<b>Property Owner Services</b>				
6004 · Electricity	301.90	330.00	-28.10	91.5%
6005 · Garbage Service	1,340.00	1,325.00	15.00	101.1%
6006 · Legal Fees	3,996.00	5,500.00	-1,504.00	72.7%
6007 · General Postage	1,689.00	2,100.00	-411.00	80.4%
6008 · Real Estate Tax	1,869.20	4,400.00	-2,530.80	42.5%
6009 · Office Supplies	2,020.22	2,750.00	-729.78	73.5%
6010 · Telephone	1,029.02	1,485.00	-455.98	69.3%
6012 · Unemployment Taxes	992.67	2,725.81	-1,733.14	36.4%
6014 · Commercial Property Insurance	13,189.25	7,500.00	5,689.25	175.9%
6015 · Insurance Liab/Work Comp	1,996.80	7,535.00	-5,538.20	26.5%
6016 · Employer FICA	4,670.64	5,487.55	-816.91	85.1%
6017 · Miscellaneous	0.00	275.00	-275.00	0.0%
6021 · Office Equipment	976.73	600.00	376.73	162.8%
6029 · Software	66.57	100.00	-33.43	66.6%
6201 · Decals	581.41	650.00	-68.59	89.4%
6206 · Lake Association Memberships	400.00	400.00	0.00	100.0%
6208 · Printing & Copying	457.98	300.00	157.98	152.7%
6209 · Website Maintenance	801.00	660.00	141.00	121.4%
6560 · Property Owner Services - Labor	11,716.50	11,165.00	551.50	104.9%
7000 · Office Rent	0.00	3,300.00	-3,300.00	0.0%
7001 · Social Committee	234.27	700.00	-465.73	33.5%
<b>Total Property Owner Services</b>	<b>48,329.16</b>	<b>59,288.36</b>	<b>-10,959.20</b>	<b>81.5%</b>
<b>Roads and Mowing</b>				
6403 · Equipment Purchase	32.99	1,600.00	-1,567.01	2.1%
6405 · Equipment Repair	4,154.82	3,850.00	304.82	107.9%
6407 · Gasoline	4,140.49	3,080.00	1,060.49	134.4%
6409 · Propane & Heating Fuel	596.69	400.00	196.69	149.2%
6410 · Vehicle License	259.00	260.00	-1.00	99.6%
6413 · Electricity	1,630.98	1,760.00	-129.02	92.7%
6414 · Water	279.95	330.00	-50.05	84.8%
6415 · Snowplowing Equipment	714.10			
6416 · Cinders & Salt	6,713.37	3,700.00	3,013.37	181.4%
6420 · Fence & Signage	52.34	250.00	-197.66	20.9%
6423 · Maintenance Labor	26,878.50	35,200.00	-8,321.50	76.4%
6424 · General Maintenance Supplies	1,028.24	1,650.00	-621.76	62.3%
6427 · Maintenance Snow Plow Labor	0.00	750.00	-750.00	0.0%
<b>Total Roads and Mowing</b>	<b>46,481.47</b>	<b>52,830.00</b>	<b>-6,348.53</b>	<b>88.0%</b>
<b>Total Expense</b>	<b>140,308.86</b>	<b>163,623.36</b>	<b>-23,314.50</b>	<b>85.8%</b>
<b>Finance</b>				
6002 · Contract Bookkeeping	23,595.97	24,000.00	-404.03	98.3%
6003 · Collection Expense	2,706.74	4,400.00	-1,693.26	61.5%
6019 · Depreciation	34,578.32	33,550.00	1,028.32	103.1%

9:00 AM

12/04/19

Accrual Basis

**Heritage Lake Association, Inc.**  
**Profit & Loss Budget vs. Actual General Fund**  
January through November 2019

	Jan - Nov 19	Budget	\$ Over Budget	% of Budget
6020 · Bad Debt - Admin	15,579.64	3,300.00	12,279.64	472.1%
<b>Total Finance</b>	76,460.67	65,250.00	11,210.67	117.2%
Zoning and Security				
6202 · Enforcement	12,028.26	11,968.00	60.26	100.5%
<b>Total Zoning and Security</b>	12,028.26	11,968.00	60.26	100.5%
<b>Total Expense</b>	228,797.79	240,841.36	-12,043.57	95.0%
<b>Net Ordinary Income</b>	66,598.68	28,909.39	37,689.29	230.4%
<b>Net Income</b>	<b>66,598.68</b>	<b>28,909.39</b>	<b>37,689.29</b>	<b>230.4%</b>